

MTFP 2023-26

Overview and Scrutiny Committee

29 November 2022

Revenue and Capital Budget
Adult Social Care
Children's Services

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Agenda Item 66.

Agenda

- Autumn Statement
- Challenges
- Adult Social Care – Revenue
- Adult Social Care – Capital
- ⁴ Children's Services – Revenue
- Children's Services – Capital



Autumn Statement

- Council Tax 3% per year from April 2023
- ASC Precept 2% per year from April 2023
- ASC Grant – Estimate c£500k 2023/24, estimate c£850k 2024/25
- Funding through BCF estimate c£800k 2023/24, estimate c£1.3m 2024/25
- Continuation of New Homes Bonus – uncertain
- National Living Wage 9.7% increase from £9.50 - £10.42, 2% inflation in ASC commissioning equates to 1% increase in Council Tax (3% inflation previously provided in Lockdown 1 assumptions)
- Social Rents – up to 7% cap
- £2.3bn national investment in Schools – impact unknown for WBC
- Still many unknowns – LGFS expected 21st December



Challenges

- Utilities inflation
- Construction inflation
- General inflation
- Adult social care reforms (delay of two years, full details not yet known)
- Local government finance settlement
- New homes bonus
- Impact of minimum wage increases
- Capital funding – cutting our cloth (CIL, MRP, inflation, existing gap)
- DSG – safety valve
- New burdens – e.g. Children’s Services
- Refugees
- Unaccompanied asylum-seeking children (UASC)



Adult Social Care Revenue



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ASC - Approach to Budget Setting

- ASC is c40% of the Council Budget. c£14m Staffing c£68m commissioned care c£22m income
- 2% inflation in ASC equals 1% on the council tax
- Growth has remained consistent from previous years and has not be increased
- Savings have been increased significantly on top of already challenging levels to the support corporate position
- Overall ASC is 0.7% net growth £469k on £61m Budget
- ∞ • Current Inflation ask is only £1.6m or c3%
- Our strategy has been to support the corporate position with the hope that more money for social care will come in the settlement or we will need to use one off funding to support position
- These bids were put together before the Autumn statement announcements



Key Pressures in ASC

- Inflation pressures in the market (LGA recommending 7-10% (£3.5-5m), only 3% (£1.6m) in the budget plan)
- On top of an underfunded Social Care system
- Unable to pay care workers in Wokingham the real living wage so huge workforce issues
- ASC WBC Vacancy rates currently at c15% and turnover is high
- Safeguarding alerts up 76% year on year
- Front door request up 35%
- Requests for community assessments up 55%
- Pressure from the NHS to discharge quickly
- ASC Budget requests needs to be consider in light of Autumn Statement



Revenue Summary

	2022/23 £'000
Adult Social Care - Total Budget	
Expenditure	82,615
Income	(21,367)
Total Net	61,248

	2023/24 £'000	2024/25 £'000	2025/26 £'000
Adult Social Care - Revenue			
Savings	(2,350)	(4,050)	(5,100)
Growth	2,819	5,129	7,229
Total Net Growth (cumulative)	469	1,079	2,129
Special Items - one off	300	200	500



Revenue Bids – Savings

	2023/24	2024/25	2025/26	
Adult Social Care - Savings	£'000	£'000	£'000	Lead Member
Demand management - strengthening the voluntary sector and community offer, redesigning the front door	(1,200)	(2,150)	(3,100)	David Hare
Learning disability review - better utilisation of contracts, recommissioning services and better use of accommodation	(100)	(200)	(200)	David Hare
Optalis review - improved commissioning and reduced overheads	(250)	(250)	(250)	David Hare
Maximising health income for residents	(350)	(700)	(700)	David Hare
High Cost Package Review - Mental Health	(50)	(50)	(50)	David Hare
Practice changes to reduce placement costs	(50)	(100)	(150)	David Hare
Extra Care - Decommission Background Support	(250)	(500)	(500)	David Hare
Utilising funding to maximise hospital discharge within the community	(100)	(100)	(150)	David Hare
Total Savings (cumulative)	(2,350)	(4,050)	(5,100)	



Revenue Bids - Growth

	2023/24	2024/25	2025/26	
Adult Social Care - Growth	£'000	£'000	£'000	Lead Member
Care & support - manage increasing demand in numbers and complexity	1,959	3,969	5,969	David Hare
People at the Heart of Care	300	500	500	David Hare
Prevention - investment in preventative services	100	200	300	David Hare
Staffing resource required to deliver continued demand management savings programme	460	460	460	David Hare
Total Growth (cumulative)	2,819	5,129	7,229	



Revenue Bids – Special Items

	2023/24	2024/25	2025/26	
Adult Social Care - Special Items	£'000	£'000	£'000	Lead Member
Demand management - resource investment to deliver change	300	200	0	David Hare
Older people dementia home - funding to cover running costs until optimal capacity is reached	0	0	500	David Hare
Total Special Items	300	200	500	



Adult Social Care Capital

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Capital Summary – Page 1

**Please note reprofiling budget was approved under 22/23 MTFP

Adult Social Care - Capital	Year 1			Year 2			Year 3			O&S Bid Ref	Lead Member Name
	2023/24			2024/25			2025/26				
Project Name	Reprofiled from Current Year 2022/23	MTFP / New Bids	Total	Reprofiled from Current Year 2022/23	MTFP / New Bids	Total	Reprofiled from Current Year 2022/23	MTFP / New Bids	Total		
	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000		
Older People's Dementia Home	959	5,541	6,500	6,491	0	6,491	0	0	0	ASC.C1	David Hare
Accommodation Transformation	2,023	0	2,023	0	1,500	1,500	0	1,000	1,000	ASC.C2	David Hare
Mosaic Modernisation and Reimplementation - (incl. new business case)	283	500	783	0	0	0	0	0	0	ASC.C3	David Hare
Adult Social Care - Community Equipment - Note 1	0	729	729	0	731	731	0	737	737	ASC.C4	David Hare
Maximising day opportunities for vulnerable adults - (incl. new business case)	121	0	121	0	800	800	0	0	0	ASC.C5	David Hare
Adult Social Care Urgent Maintenance & Refurbishment - Note 2	0	50	50	0	50	50	0	50	50		David Hare
Suffolk Lodge - Fire Alarm replacement - Note 3	0	0	0	53	0	53	0	0	0		David Hare
	3,386	6,820	10,206	6,544	3,081	9,625	0	1,787	1,787		



Capital Summary – Page 2

**Please note reprofiling budget was approved under 22/23 MTFP

	Adult Social Care Capital	
Note	Project Name	Explanation as to why bid not presented
1	Adult Social Care - Community Equipment	Rolling programme to support our statutory duty to provide prevention, reduction and delay of long term care and support (as required under Care Act 2014) through the provision of equipment.
2	Adult Social Care - Urgent Maintenance & Refurbishment	Rolling Programme to support planned maintenance of Adult Social Care buildings
3	Suffolk Lodge - Fire Alarm replacement	£53k budget in 2024/25 to replace fire alarm at Suffolk Lodge

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Children's Services Revenue

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Children's Services - Approach to Budget Setting

- Key demand increases reviewed and modelled in detail to provide clarity on both cost drivers and opportunities for efficiencies / savings
- Growth includes:
 - Impact of increasing demand levels currently being experienced but not previously budgeted for
 - Securing permanence for areas previously funded non-recurrently - such as the Compass Team, that have been vital in delivering both service improvements and financial savings / mitigation of further growth
- Savings are challenging against a backdrop of continued service improvement, but recognise the support needed for the corporate position

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CS – Key Risks & Challenges

- Rising demand and complexity - Children in care & SEND
- Unaccompanied Asylum Seeking Children & the National Transfer Scheme
- Sufficiency – local, cost effective social care provision / housing / schools
- Home to School Transport
- Workforce

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Revenue Summary

	2022/23 £'000
Children's Services - Total Budget	
Expenditure	41,181
Income	(3,438)
Total Net	37,743

20		2023/24 £'000	2024/25 £'000	2025/26 £'000
	Children's Services - Revenue			
	Savings	(1,970)	(2,540)	(3,000)
	Growth	4,535	5,523	6,263
	Total Net Growth (cumulative)	2,565	2,983	3,263
	Special Items - one off	1,395	845	250



Revenue Bids - Savings

	2023/24 £'000	2024/25 £'000	2025/26 £'000	Lead Member
Children's Services - Savings				
Placements - Strategy & Sufficiency	(570)	(640)	(800)	Prue Bray
Placements - Continuing Health Care	(300)	(300)	(300)	Prue Bray
Placements - LAC Charging Policy	(50)	(50)	(50)	Prue Bray
Corporate Transport Programme**	(500)	(500)	(500)	Prue Bray
Alternative Delivery Model for Children's Centres	(25)	(50)	(50)	Prue Bray
Transforming Children's Services**	(525)	(1,000)	(1,000)	Prue Bray
Operational Efficiency - Processes & Use of Technology	0	0	(100)	Prue Bray
Shared Services	0	0	(200)	Prue Bray
Total Savings (cumulative)	(1,970)	(2,540)	(3,000)	

** Some savings have been realigned to better reflect where reductions are required and will be presented at a later stage



Revenue Bids - Growth

	2023/24 £'000	2024/25 £'000	2025/26 £'000	Lead Member
Children's Services - Growth				
Growth in children in care and care leavers [placements]	1,295	1,763	2,073	Prue Bray
Home to School Transport	1,650	1,800	2,000	Prue Bray
Meeting & Managing Demand - Right Help, Right Place, Right Time	1,420	1,790	2,020	Prue Bray
School Place Planning & Fair Access Policy	170	170	170	Prue Bray
Total Growth (cumulative)	4,535	5,523	6,263	



Revenue Bids – Special Items

	2023/24 £'000	2024/25 £'000	2025/26 £'000	Lead Member
Children's Services - Special Items				
Meeting & Managing Demand - Right Help, Right Place, Right Time	850	400	0	Prue Bray
Procurement of Education System	195	195	0	Prue Bray
Transformation Programme	350	250	250	Prue Bray
Total Special Items	1,395	845	250	





Children's Services Capital

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Capital Summary

Childrens Services - Capital	Year 1		Year 2		Year 3		O&S Bid Ref	Lead Member Name
	2023/24		2024/25		2025/26			
Project Name	MTFP / New Bid	Total	MTFP / New Bid	Total	MTFP / New Bid	Total		
	£,000	£,000	£,000	£,000	£,000	£,000		
Mainstream School Sufficiency								
Basic Needs Secondary - Additional Places	4,500	4,500	6,500	6,500	4,500	4,500	CS.C1	Prue Bray
Sixth Form Expansion - Note 1	3,500	3,500	1,900	1,900	0	0	CS.C2	Prue Bray
FFE - Matthews Green Primary School	38	38	25	25	15	15		Prue Bray
FFE - Arborfield / Barkham Primary School	30	30	30	30	30	30		Prue Bray
FFE - Shinfield West Primary School	30	30	30	30	30	30		Prue Bray
FFE - Montegue Park Primary School	11	11	0	0	0	0		Prue Bray
Primary strategy - Spencer's Wood Primary School - Note 2	0	0	5,138	5,138	3,500	3,500		Prue Bray
Basic Needs Primary Programme - Note 3	0	0	500	500	1,500	1,500		Prue Bray
FFE - Spencer's Wood Primary School	0	0	0	0	52	52		Prue Bray
SEND Sufficiency								
SEND Sufficiency - new bid	662	662	20,800	20,800	13,200	13,200	CS.C4	Prue Bray
Other - Schools								
Schools Maintenance - Note 4	630	630	630	630	630	630		Prue Bray
Schools Devolved Formula - Note 5	375	375	375	375	375	375		Prue Bray
School Kitchens - Note 6	50	50	50	50	50	50		Prue Bray
Social Care Sufficiency								
Care Leaver accommodation	1,200	1,200	0	0	0	0	CS.C3	Prue Bray
Other								
Children with Disabilities Equipment - Note 7	200	200	200	200	200	200		Prue Bray
Education System	192	192	192	192	192	192	CS.C5	Prue Bray
Capitalisation of Business Analysts and Report Developers - Note 8	138	138	138	138	138	138		Prue Bray
ICT Equipment for children in care	22	22	22	22	22	22		Prue Bray
	11,578	11,578	36,530	36,530	24,434	24,434		



Capital Summary – Page 2

Children's Services Capital		
Note	Project Name	Explanation as to why bid not presented
1	Sixth Form Expansion	Following the Executive decision on 22/03/2022, Council officers, and the Bohunt Education Trust are working together to deliver a new sixth form at the Bohunt Wokingham School.
2	Spencer's Wood Primary School	New primary school required to be delivered to meet additional growth in demand expected from 2023/24. Additional budget also identified in year 3 (c£3.5m). Some budget funding from S106 (S106 getting close to expiry date). The Defence Nuclear Organisation have raised a number of issues associated with recent changes to the Detailed Emergency Planning Zone around the AWE Burghfield site. It is likely that it will not be possible to deliver this school, in this location, because of these new requirements.
3	Basic Needs Primary - Additional Places	The adopted masterplans for the SDLs include three additional primary schools. One is the Spencers Wood Primary (separately listed), the other two are second schools in the Arborfield and South Wokingham SDLs. These will be brought forward, in a timely manner, if it is apparent there will be sufficient demand to ensure they will be self sustaining.
4	Schools Maintenance	Rolling programme to meet annual planned maintenance on Council schools (e.g. heating and mechanical works, etc)
5	Schools Devolved Formula	Government grant allocated to individual schools for capital improvements. Allocations based on government formula. WBC passport money to Schools.
6	School Kitchens	Rolling programme to maintain standards of schools kitchens.
7	Children with Disabilities Equipment	Rolling Programme to purchase equipment for Children with Disabilities
8	Capitalisation of Business Analysts and Report Developers	Rolling Programme for Business Analysts and Report Developers

